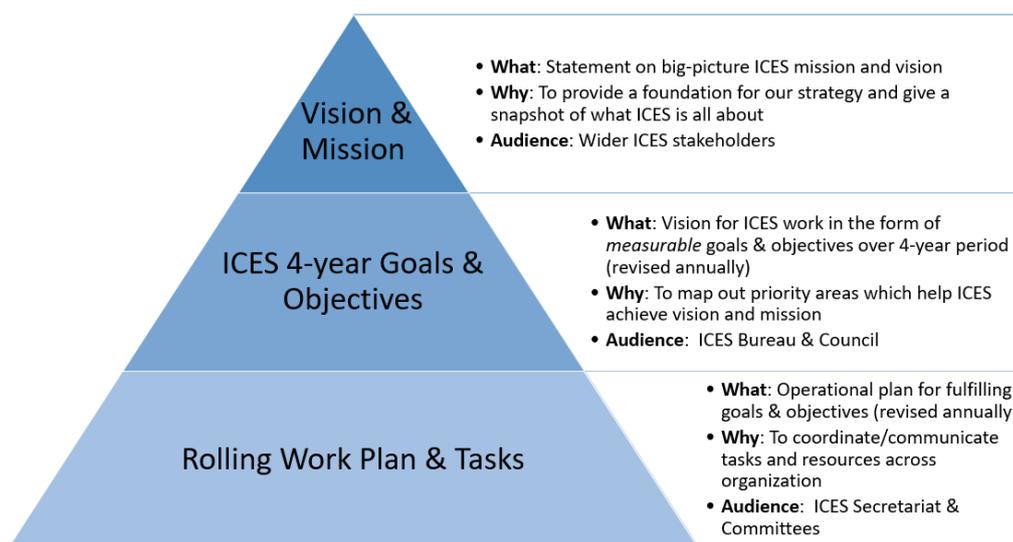




## ICES Strategic Plan and implementation plan

*Council delegates will be invited to provide feedback on the objectives and sub-objectives and to consider this in connection with the national science priorities (to be submitted).*

### Components of the Running Strategic Plan



### Main objectives and sub-objectives have been defined:

1. **Strengthen, support, & build capacity in the ICES community** to deliver data, science, and advice related to ecosystem pressures & impacts, processes & dynamics, assessment, observation & monitoring, fisheries, aquaculture, climate change, & society & the sea
  - 1.1 Strengthen the ICES community through cooperation with member countries and engagement with strategic partners
  - 1.2 Support and build capacity in the ICES community - tools, work processes, product delivery, resource planning, and coordination
  - 1.3 Develop and run an engaging training programme
  - 1.4 Develop high-quality actual and virtual meeting facilities and tools
2. Further **develop the ICES data, science, and advisory frameworks** to increase relevance, scope and efficiency, responding to societal and client needs.
  - 2.1 Identify and promote science priorities - national and international
  - 2.2 ICES Action areas - Arctic - Transatlantic
  - 2.3 Develop ICES viewpoints

- 2.4 ICES outputs accessible, interrogatable, metrics of impact
  - 2.5 Optimize the efficiency of the advisory system
  - 2.6 Develop the advisory framework - facilitate stakeholder engagement
  - 2.7 Develop data management frameworks supporting client and network needs
  - 2.8 Collaborate with clients and network to define future data needs
  - 2.9 Promote science activity and collaboration in support of ICES advice
  - 2.10 Strengthen quality assurance, reproducibility, and transparency of science, data, and advice
3. Provide and improve **core/recurrent products and services** within advice, data, science, and secretariat.
- 3.1 Develop topical and engaging ASC programme
  - 3.2 Provide a responsive and stable data platform for enabling seamless access to data and information
  - 3.3 Engage through planning the annual cycle of meetings and workshops
  - 3.4 Provide salient, credible, and legitimate science based advice in response to requests
  - 3.5 Manage the budget to balance available resources and work plans
  - 3.6 Support ICES work force
  - 3.7 Increase ICES impact through communication and publication
  - 3.8 Services at ICES HQ

### Tasks

Coordination Group is now working to allocate tasks under the sub-objectives.

### Proposed Timeline

1. Oct-Dec 2017: Review of 'opportunities' for ICES (Responsible: Secretariat, SCICOM (incl DIG and OG), ACOM, Council)
2. Oct-Dec 2017: Review of science priorities in member countries (Responsible: Secretariat, SCICOM, Council)
3. Jan 2018: Amalgamate outcomes of existing SCICOM review with outputs from network (Responsible: SCICOM, subgroup likely SG Chairs and Secretariat)
4. Jan-Mar 2018: Draft list of priorities, justification, costings with SCICOM 'sign-off' (Responsible: SCICOM)
5. Feb-June 2018: amalgamate Science Priorities into wider planning process (Responsible: Bureau, Council), propose EG and ToR and processes/ structures to support delivery of science content of plan (Responsible: SCICOM)
6. Sept 2018: ASC – Present ICES draft strategic plan (Responsible: Bureau, ACOM, SCICOM)
7. Oct 2018: Formal adoption of ICES strategic plan by Council